

## **UMZINYATHI DISTRICT MUNICIPALITY**

# DRAFT SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN (SDBIP)

2010/11 TO 2012/13

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#### 1. INTRODUCTION

Service Delivery and Budget Implementation Plan (SDBIP) is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Managers (Section 57), and community to monitor the progress made on service delivery in the municipality.

The SDBIP complements and should be read together with the 2010/11 to 2011/12 multi-year budget and the 2010/11 to 2011/12 Integrated Development Plan (IDP). It also takes into account of other sector plans such as the Water Services Development Plan (WSDP) and the District Local Economic Development (LED) Plan through the IDP. The SDBIP therefore gives effect to the IDP and Budget of the municipality. The Budget in turn gives effect to the strategic priorities of the municipality and is not a management or implementation plan. The SDBIP therefore serves as a contract between the administration, council and community expressing the goals and objectives set.

The SDBIP brings together a number of strategic plans and documents to give high level analysis of key deliverables against which there is assigned accountability and responsibility. The SDBIP provides a basis for performance appraisal for the municipality as a whole, for departments and senior managers. It also provides staff with a clear sense of purpose of the corporate goals.

The Service Delivery and Budget Implementation Plan has to be prepared as required by the Municipal Finance Management Act (MFMA) and the National Treasury circular which has been issued identifying the key components. The key components for the basis of the outline of this document are presented as follows:

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (Operating and Capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Detailed capital works plan broken down by ward over three years.

The Vision, Mission, Core Values and the responsibilities of the Heads of Departments of the district municipality is as follows:

#### VISION

"Umzinyathi District Municipality shall be a self sustainable organization that promotes integrated development"

## **MISSION**

uMzinyathi shall be a dynamic and effective District which:

- Strives to achieve financial, eco social sustainability;
- Supports co-operative governance through participation;
- Commits itself to deliver services according to its constitutional mandate;
- Supports poverty alleviation through job creation; and
- Preserves its cultural and natural heritage

#### **CORE VALUES**

- Integrity;
- Transparency;
- Professionalism
- Co-operation;
- Innovation; and
- Accountability

#### ORGANISATIONAL STRUCTURE

In order to implement the programmes under the 5 Key National KPA, the administration of Umzinyathi District Municipality, is organized into 5 departments:

- The Office of the Municipal Manager;
- The Department: Financial Services;
- The Department: Technical Services;
- The Department: Corporate Services;
- The Department: Planning and Social Development.

#### OFFICE OF THE MUNICIPAL MANAGER

#### MUNICIPAL MANAGER

The Accounting Officer in terms of prevailing local government legislation and responsible Chief Executive Officer for the effective and efficient operations of the Umzinyathi District Municipality as an institution.

It is the responsibility of the Municipal Manager as "Accounting Officer" to:

- Promote sound financial management throughout the municipality;
- Be responsible for all income and expenditure, all assets and the discharge of all liabilities;
- Ensure compliance with the Municipal Finance Management Act (MFMA) No. 56 of 2003;
- Prevent fruitless and wasteful expenditure;
- Disclose all information on debts;
- Ensure the development and implementation of the Integrated Development Plan (IDP), which consists of five development strategies

upon which the annual budget is based;

• Ensure the further development and implementation of the Performance Management System to measure service delivery in terms of performance indicators of each Key Performance Area.

#### **DEPARTMENT: FINANCIAL SERVICES**

The Department: Financial Services consists of four sections:

- Income and Expenditure,
- Procurement;
- Budgeting; and
- · Financial Reporting.

### **DEPARTMENT: TECHNICAL SERVICES**

The Department: Technical Services consists of four sections:

- Municipal Infrastructure Implementation;
- Municipal Infrastructure Operations and Maintenance;
- Water Service Authority; and
- Community Facilitation

#### **DEPARTMENT: CORPORATE SERVICES**

The Department: Corporate Services consists of the following sections:

- Public Relations;
- Human Resources;
- Legal Services;
- Administrative Services;
- IT;
- Fleet Management; and
- Security for the building

## **DEPARTMENT: PLANNING AND SOCIAL DEVELOPMENT**

The Department: Planning and Social Development consists of the following sections:

- Social Development;
- IDP / PMS;
- Disaster Management;
- Environmental Health;
- GIS;
- LED/Tourism;
- Supporting unit through IDT and DEAT.

#### 2. POWERS AND FUNCTIONS

In order to develop the functional capacity of a municipality, it is necessary to be aware of the powers and functions as they were gazetted in the Constitution Act No. 33 of 2000 and in terms of Section 85 of the Local Government: Municipal Structures Act No. 117 of 1998. Further adjustments were made on the 3<sup>rd</sup> January 2003 and subsequently on the 6<sup>th</sup> June 2003 in terms of the notice issued by the MEC. The functional responsibilities applicable to Umzinyathi District Municipality in relation to the local municipal functions, which have bearing on district responsibilities, are shown in the Table below.

The District functional responsibilities are shown in light blue and the related local municipality responsibilities for that particular function are shown in orange. The yellow coloured areas represent shared functions. The detailed Local Municipal functional responsibilities are not discussed in the District IDP review. They are shown in the local municipality review documents. Local jurisdiction is shown with an L.

## DISTRICT FUNCTIONAL RESPONSIBILITIES IN RELATION TO LOCAL MUNICIPAL FUNCTIONS

	DISTRICT MUNICIPALITY FUNCTIONS AND RESPONSIBILITIES	241	242	244	245
1	Water and sanitation				
2	Integrated Development Planning at District Level, Framework Plans & the support of local municipalities				
	through the district PIMMS Centre	L	L	L	L
3	Passenger transport regulation				
4	Tourism promotion at District level				
5	Local tourism	L	L	L	L
6	Solid waste disposal sites - strategy relating to regulation of waste disposal and establishing operation and control of waste disposal sites, bulk waste transfer facilities and waste				

DISTR	ICT MUNICIPALITY FUNCTIONS AND RESPONSIBILITIES	241	242	244	245
disposal facili	ties for more than one local municipality				
	ds which form an integrated part of a road				
liansport syst	em for the area of the district	L	L	L	L
8 Municipal airp as a whole	orts serving the area of the District Municipality				
	ironmental health serving the area of the ipality as a whole				
	ervices for district municipality including ordination and regulation, specialised services				
as mountain, standards of i	veld & chemical fires services; co-ordination of nfrastructure, vehicles, equipment and fraining of fire officers	L	L	L	L
	e markets and (abattoirs) serving the area of unicipality as a whole				
12 Cemeteries a	nd crematoria	L	L	L	L
	lic works relating to any of the above functions functions assigned to the District Municipality				
	llocation and, if applicable ,distribution of o the District Municipality				
related to the	n and collection of taxes, levies and duties as above functions or may be assigned to the cipality in terms of National legislation.				
17 Air Pollution					
18 Building regul	ations	L	L	L	L

## 3. THE INTEGRATED DEVELOPMENT PLAN (IDP) AND ITS 5 KEY DEVELOPMENT STRATEGIES.

## The IDP is divided into five key development strategies:

- Basic Service Delivery and Infrastructure Development;
- Municipal Transformation and Institutional Development;
- Municipal Financial Viability;;
- Local Economic Development; and
- Good Governance and Public Participation.

#### 4. LONG-TERM STRATEGIES

Umzinyathi District Municipality developed strategies in line with the Key Performance Areas of the Five Year Local Government Strategic Agenda. The following strategies have been developed as part of the 2010/11 IDP Review:

#### 4.1 KPA 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

### Strategy One: Facilitate Effective Infrastructure and Sustainable Service Delivery

This strategy focuses on facilitating the provision of new infrastructure and also the maintenance of existing infrastructure to ensure sustainable service delivery within the community.

**Outcome:** The first priority is to provide water and sanitation to the communities that currently do not have access at a minimum RDP standard of 25 litres per day per person within 200 metres walking distance. Sanitation target is to provide a VIP latrine per household.

The ultimate aim of the strategy is to reduce the water backlog which is 38% by 6.8% and sanitation which is 30% by 29.3% at the end of the financial year through the implementation of MIG projects.

The outcome of this strategy is informed by:

- 2007/08 Water Services Development Plan;
- 2008/09 Backlog study;
- Millennium Development Targets.

#### 4.2 KPA 2: MUNICIPAL TRNASFORMATION AND INSTITUTIONAL DEVELOPMENT

### **Strategy Two: Promote Sound Administration throughout the District**

This strategy focuses in promoting sound administration which is efficient and effective that will enable the municipality to meet its developmental needs.

**Outcome:** The municipality has to put necessary structures in place which will enable the organization to fill all posts and prepare key policies, plans and procedures to guide transformation and ensure appropriate capacity is being developed.

The outcome of this strategy is informed by the following:

- Policies (Recruitment policy etc)
- Work Skills development plan;
- Employment equity.

#### 2.2.1 Umzinyathi Project Excellence

As part of ensuring that the municipality performs its developmental mandate accordingly, the project excellence was developed with more focus on enhancing the Institutional Development and Transformation within the municipality as this Key Performance Area serves as a base in ensuring that the municipality performs accordingly. The Umzinyathi Project Excellence seeks to promote leadership and management growth and, transformation of the entire Umzinyathi Family of municipalities. The action plan was then developed to assist the municipality is enhancing its institutional development, the activities to be performed are aligned to specific HOD's and Middle Managers and are time bound. These activities are as follows:

Project No.	Objective	KPIs	Critical Dates	Champion/s
		1.1 Monthly reports submitted to the MM	Monthly before the 10th	
		1.2 Staff Workshop	30 Mar '09	
1	OPMS	1.3 SDBIP submitted	15 Jun '09	Bonginkosi Hlatshwayo
		1.4 Sect 57 Performance Agreements	20 Jul '09	
		1.5 Non Sect 57 Performance Plans	15 Jul '09	
		2.1Adoption by Council	30 Jun '09	
	Policy on Service	2.2 Draft policy submitted to MANCO	30 Apr '09	Chris Simelane
2	Excellence Reward	2.3 LLF Workshop	12 May '09	(Leader), Sylvia Gertze & Vusi
	Rewald	2.4 Co-Workers Workshop	15 May '09	Mdletshe
		2.5 Implementation Plan approved by MM	15 Jul '09	
3	Water and	3.1 Review of the WSDP	30 Jun '09	Msizi Gcabashe
	Sanitation	3.2 Implementation Plan approved by MM	15 Jul '09	

		3.3 Monthly reports submitted to the MM	Monthly before the 10th	
		3.4 Confirmation of funding for WSDP implementation	15 Dec '09	
		4.1 Monthly reports submitted to the MM	Monthly before the 10th	
4	Skills Audit and Retention Strategy	4.2 Draft policy submitted to MANCO	28 Apr '09	Chris Simelane
		4.3 Draft work shopped with Extended Manco	30 Apr '09	
		4.4 Staff workshop	15 May '09	
		5.1 Monthly reports submitted to the MM	Monthly before the 10th	
	Total Quality	5.2 Extended MANCO workshop	30 Apr '09	
5	<u> </u>	5.3 LLF Workshop	15 May '09	Sylvia Gertze (Leader) & Chris Simelane
		5.4 Co-Workers Workshop	31 May '09	
		5.5 EXCO approval	31 May '09	
		5.6 Develop Implementation Plan	15 Jul '09	

		6.1 Monthly reports submitted to the MM	Monthly before the 10th	
0	Draductivity Tool	6.3 MANCO workshop	30 Apr '09	Sylvia Gertze (Leader)
6	Productivity Tool	6.4 LLF Workshop	15 May '09	& Chris Simelane
		6.5 Co-Workers Workshop	31 May '09	
		6.6 EXCO approval	31 May '09	
		6.7 Develop Implementation Plan	15 Jul '09	
	7 Unqualified Audit Report	7.1 Monthly reports submitted to the MM	Monthly before the 10th	
		7.2 KPI for all Sect 57 managers	04 May '09	Sibuyiselo Mthembu
7		7.3 Implementation of Internal Audit (IA) and Audit Committee (AC) recommendations	10th of each month	(Leader) & Bonginkosi Hlatshwayo
		7.4 Quarterly reports of IA and AC discussed at MANCO	Within a month after their release	
8	100% Expenditure on Municipal	8.1 Monthly reports submitted to the MM	Monthly before the 10th	Msizi Gcabashe (Leader) & Sibuyiselo

	Infrastructure Programme	8.2 Monthly monitoring reports submitted to the MM	Monthly	Mthembu
		8.3 Approved implementation plan	31-Mar	
		8.4 Quarterly reports submitted to the MM	10 <sup>th</sup> of the following month after the end of the quarter	
	Business Plans on Youth, Women, HIV AND Aids	9.1 Monthly reports submitted to the MM	Monthly before the 10th	
		9.2 Draft Implementation Plan	30 Apr '09	
9		AND Aids	9.3 Extended MANCO workshop	30 Apr '09
-	(Internal and External), People	9.4 LLF Workshop	15 May '09	3. 3. 3. 3. 3. 3.
	Living with Disabilities	9.5 Co-Workers Workshop	31 May '09	
	Disabilities	9.6 EXCO approval	31 May '09	
		9.7 Final Implementation Plan	15 Jul '09	
10	Strategy for a Learning Organisation	10.1 Monthly reports submitted to the MM	Monthly before the 10th	Sylvia Gertze & Chris Simelane (Leader)
		10.2 Extended MANCO workshop	30 Apr '09	

		10.3 LLF Workshop	15 May '09	
		10.4 Co-Workers Workshop	31 May '09	
		10.5 EXCO approval	31 May '09	
		10.6 District Municipality's Library	01 Jul '09	
		10.7 Develop Implementation Plan	15 Jul '09	
11	Achieve 100% on all Targets Identified in the	11.1 Monthly reports submitted to the MM	Monthly before the 10th	All Executive
	Performance Agreements		Bi-monthly	Managers
12	Action Plans for All Projects	12.1 Monthly reports submitted to the MM	Monthly before the 10th	All Executive Managers
		12.2 Project lists approved by MM	30 Apr '09	
		12.3 Draft Action Plans submitted to HODs	07 May '09	
		12.4 Action Plans approved by the MM	15 May '09	
		12.5 2009/2010 draft budget approved by the MM	15 May '09	

		12.6 Develop Implementation Plan	15 Jul '09	
	Building an organisation	13.1 Awareness Workshop for all co-workers and Extended MANCO	30 Apr '09 and on- going	
13		13.2 Municipal Code i.t.o. the MSA and conduct a workshop for the Extended MANCO and all Team Members	30 April and 31 July 09, respectively	Sylvia Gertze
	14 Communication	14.1 Workshop communication policy to all co-workers and the Extended MANCO	31 May '09	
14		14.2 Review of the Communication Strategy of 09/10 and submitted to the relevant manager	31 May '09	Vusi Mdletshe (Leader) & Sibusiso Mkhwanazi
		14.3 Circulate and workshop the code of conduct to all Team Members	30 Apr '09	
15	Best Practice	Workshop and implement Batho Pele Strategy	15 May '09	Vusi Mdletshe

16	Resource Allocation	Conduct a resource audit and develop a policy for the distribution, allocation and utilization of council resources	30 Apr '09	Sibuyiselo Mthembu, Sylvia Gertze and Simphiwe Mntambo (Leader)
17	Internal Leadership	Empower co-workers to take ownership of UPE Strategy	30 Apr '09 and on- going	All Executive and Middle Managers
18	2010 Plan	Include a 2010 item on the agenda of the District Growth and Development Summit	31 May '09	Edward Bonga
19	Municipal SCOPA	Obtain approval of the establishment of a Muncipal Standing Committee on Public Accounts (SCOPA)	30 Jun '09	Sylvia Gertze

### 4.3 KPA 3: MUNICIPAL FINANCIAL VIABILITY

## **Strategy Three: Promote Sound Financial Management**

This strategy focuses on ensuring sound financial management and responsible budgeting as per the requirements of the MFMA that will ensure proper alignment with the municipality's IDP.

**Outcome:** Improve debt management processes, increase collection of revenue and tax, ensure that creditor's process is streamlined and reaches the finance department on time and improve annual receipt and utilisation of grant funding.

The outcome of this strategy is informed by the following:

- Financial Plan,
- Debt recovery plan;
- Credit Control Policy;
- Grant Allocation Policy;
- SDBIP.

#### 4.4 KPA 4: LOCAL ECONOMIC DEVELOPMENT

## Strategy Four: Promote Economically and Socially Sound District

The strategy aims to identify potential and feasible initiatives that will contribute to the alleviation of poverty within the District Municipality.

**Outcome:** To develop a competitive district economy which increases formal employment by 3,5% accelerates GDP growth by 4% over the next 5 years and stimulates the establishment and expansion of 50 sustainable black SMMEs and Co-operatives in the agricultural and tourism sector into the mainstream of the district economy, and reduces the level of household poverty by 4% through exploiting the competitive advantages of the district economy.

The outcome of this strategy will be based on the following:

- Economic Growth of over 4% by 2009 and 5% by 2011;
- Reduction of the gap between the 1<sup>st</sup> and the 2<sup>nd</sup> Economy (PSEDS)
- ASGISA (Accelerated and Shared Growth Initiative of Southern Africa) aims to halve poverty and unemployment by 2014.

#### 4.5 GOOD GOVERNANCE AND PUBLIC PARTICIPATION

## **Strategy Five: Promote Community Empowerment**

This strategy focuses mainly on accountability to the communities on developmental issues and also introducing systems, procedures and processes in place to allow maximum participation.

**Outcome:** The long term objective is to improve awareness of communities on municipal functions and developmental issues and have effective systems and controls in place to ensure proper accountability in relation to usage of public monies and other resources to deliver against community priorities.

#### 5. VOTE STRUCTURE

VOTE STR	VOTE STRUCTURE				
1500	COUNCIL				
1520	CORPORATE SERVICES				
1550	FINANCIAL SERVICES				
1570	TECHNICAL SERVICES				
1590	MUNICIPAL MANAGERS OFFICE				
1600	PLANNING AND SOCIAL DEVELOPMENT				
2010	WATER SERVICES AUTHORITY				

#### 6. PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE

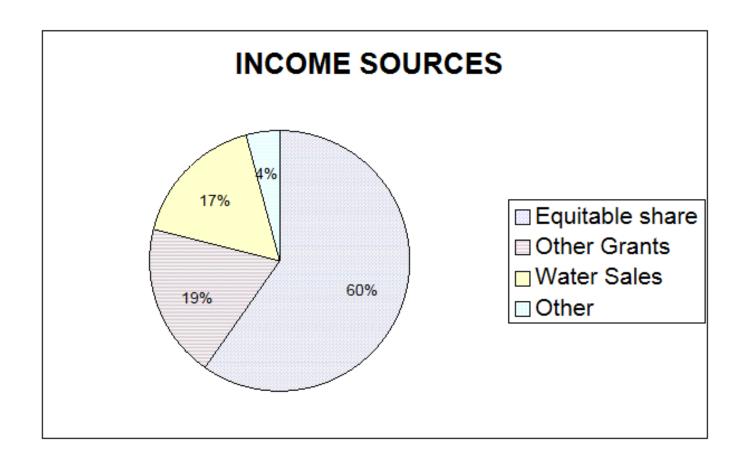
#### The main sources of revenue

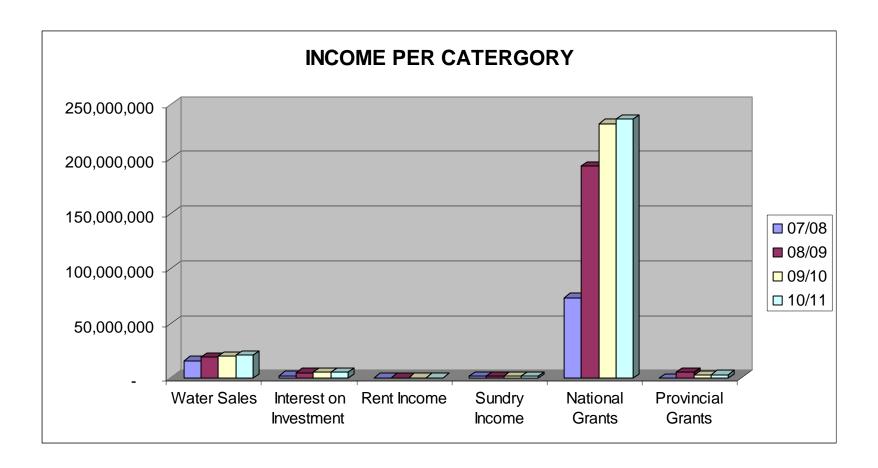
This is one of the most important and basic priorities of the municipality, as failure to collect revenue will undermine the ability of the municipality to deliver on services.

The municipality's main sources of revenue are:-

- Grants and Subsidies from National and Provincial governments;
- Equitable share from National government;
- Service charges from water and sanitation services provided by the municipality;
- Interest from investing the municipality's funds and interest charged for services not paid on time by consumers;
- Other including tender deposits and other income collected by the municipality from other service charges e.g. copies and faxing services; and
- Follow up on outstanding levies at 30 June 2006 from all registered business in the district.

REVENUE BY SOURCE	REVISED BUDGET 2009/10	BUDGET 2010/2011	Indicative 2011/12	Indicative 2012/13	Indicative 2013/14	Indicative 2014/15
Water Sales	(19,000,000)	(19,000,000)	(19,000,000)	(20,900,000)	(22,900,000)	(25,289,000)
Interest on Investment	(6,500,000)	(6,483,500)	(6,456,091)	(7,040,164)	(7,744,180)	(8,518,598)
Rent Income	(363,000)	(399,300)	(439,230)	(483,153)	(531,468)	(584,615)
Sundry Income	(39,307,701)	(21,557,449)	(543,354)	(597,689)	(657,458)	(723,204)
National Grants	(249,551,000)	(283,991,356)	(353,161,000)	(404,273,000)	(444,700,300)	(489,170,330)
Provincial Grants	(8,255,000)	(2,511,600)	(104,060)			
TOTAL REVENUE	(322,976,701)	(333,943,205)	(379,703,735)	(433,294,006)	(476,623,407)	(524,285,747)





## **EQUITABLE SHARE INCOME RECEIVED 2009/10**

July 2009 R 44,080,502.00

November 2009 R 29,764,180.86

February 2010 R 31,948,301.00

## REVENUE TO BE COLLECTED PER QUARTER FOR EACH SOURCE - 2009/10, 2010/11, 2011/2012 & 2012/2013

INCOME	Revised 2009/10	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	BUDGET 2010/11	Indicative 2011/12	Indicative 2012/13
Water Sales	(19,000,000)	(4,750,000)	(4,750,000)	(4,750,000)	(4,750,000)	(19,000,000)	(19,000,000)	(20,900,000)
Interest on Investment	(6,500,000)	(1,620,875)	(1,620,875)	(1,620,875)	(1,620,875)	(6,483,500)	(6,456,091)	(7,040,164)
Rent Income	(363,000)	(99,825)	(99,825)	(99,825)	(99,825)	(399,300)	(439,230)	(483,153)
Sundry Income	(39,307,701)	(5,389,362)	(5,389,362)	(5,389,362)	(5,389,362)	(21,557,449)	(543,354)	(597,458)
National Grants	(249,551,000)	(70,998,000)	(70,998,000)	(70,998,000)	(70,998,000)	(283,991,356)	(353,161,000)	(404,273,000)
Provincial Grants	(8,255,000)	(627,900)	(627,900)	(627,900)	(627,900)	(2,511,600)	(104,060)	
TOTAL REVENUE	(322,976,701)	(83,485,801)	(83,485,801)	(83,485,801)	(83,485,801)	(333,943,205)	(379,704,248)	(433,294,006)

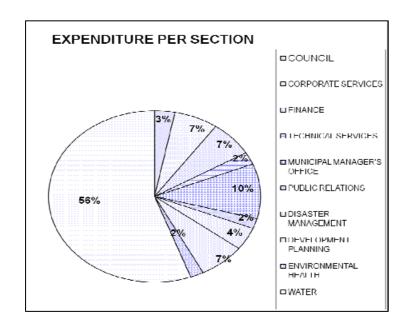
	Revised Budget 2009/2010					
EXPENDITURE		2010/2011	2011/2012	2012/2013	2013/2014	2014/2015
Salaries, Wages & Allowances	29,882,132	35,973,494	39,570,844	43,527,928	47,880,721	52,668,793
General Expenses	95,909,732	103,121,452	116,861,557	128,486,177	141,334,795	155,468,275
Repairs & Maintenance	8,620,202	7,586,702	8,345,373	9,179,910	10,097,901	11,107,691
Capital Charges	167,960	184,756	203,232	223,555	245,910	270,502
Contribution to Capital Outlay	5032,000	5,326,800	4,333,480	4,766,828	5,243,511	5,767,862
Contributions Funds and Reserves	183,365,320	181,750,000	210,389,250	247,109,608	271,820,569	299,002,626
TOTAL EXPENDITURE	322,976,701	333,943,205	379,703,735	433,294,006	476,623,407	524,285,748

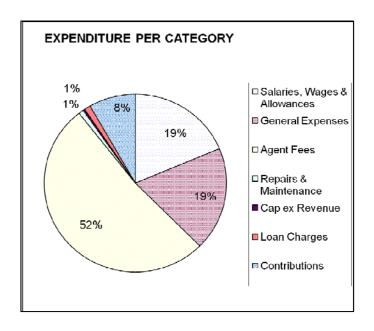
## **OPERATIONAL EXPENDITURE FOR 2010/11, 2011/12 & 2012/2013**

OPERATIONAL EXPENDITURE	Revised 2009/10	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	BUDGET 2010/11	Indicative 2011/12	Indicative 2012/13
Salaries, Wages & Allowances	29,882,132	8,993,374	8,993,374	8,993,374	8,993,374	35,973,494	39,570,844	43,527,928
General Expenses	95,909,087	25,780,363	25,780,363	25,780,363	25,780,363	103,121,452	116,861,557	128,486,177
Repairs & Maintenance	8,620,202	1,896,676	1,896,676	1,896,676	1,896,676	7,586,702	8,345,373	9,179,910
Cap ex Revenue	5,032,000	1,331,700	1,331,700	1,331,700	1,331,700	5,326,800	4,333,480	4,766,828
Loan Charges	167,960	46,189	46,189	46,189	46,189	184,756	203,232	223,555
Contributions	183,365,320	45,437,500	45,437,500	45,437,500	45,437,500	181,750,000	210,389,250	247,109,608
TOTAL EXPENDITURE	322,976,701	83,280,748	83,280,748	83,485,802	83,485,802	333,943,205	379,703,735	433,294,006
NETT DEFICIT/- SURPLUS						-	-	-
SALARIES AND WAGES AS A								
PERCENTAGE						10%	10%	10%

## TOTAL OPERATING AND CAPITAL BUDGET PER DEPARTMENTS

TOTAL OPERATING AND CAPITAL BUDGET PER DEPARTMENTS					
INCOME	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014
COUNCIL	(43,406,620)	(51,179,465)	(58,122,840)	(64,058,560)	(70,464,416)
CORPORATE SERVICES	(377,867)	(415,654)	(457,219)	(502,941)	(553,235)
FINANCE	(61,285,004)	(45,974,082)	(26,747,091)	(29,045,164)	(31,949,680)
TECHNICAL SERVICES	(142,039,500)	(150,245,150)	(202,748,965)	(238,941,962)	(262,836,158)
MUNICIPAL MANAGER	0	0	0	0	0
PLANNING AND SOCIAL DEV	(8,990,330)	(3,261,963)	(894,459)	(1,000,439)	(1,100,483)
WATER SERVICES	(66,877,380)	(82,866,891)	(90,733,160)	(99,744,940)	(109,719,434)
TOTAL INCOME	(322,976,701)	(333,943,205)	(379,703,735)	(433,294,006)	(476,623,407)
	, , , , ,		, , , , , , , , , , , , , , , , , , , ,	,	, , , , , , , , , , , , , , , , , , , ,
	BUDGET	Indicative	Indicative	Indicative	Indicative
EXPENDITURE	BUDGET 2009/10	Indicative 2010/11	Indicative 2011/12	Indicative 2012/13	Indicative 2013/14
EXPENDITURE					
EXPENDITURE  COUNCIL					
	2009/10	2010/11	2011/12	2012/13	2013/14
COUNCIL	<b>2009/10</b> 5,505,744	<b>2010/11</b> 5,150,529	<b>2011/12</b> 5,665,582	<b>2012/13</b> 6,232,140	<b>2013/14</b> 6,855,354
COUNCIL CORPORATE SERVICES	2009/10 5,505,744 18,003,066	5,150,529 18,990,243	5,665,582 20,625,268	6,232,140 22,687,794	2013/14 6,855,354 24,956,573
COUNCIL CORPORATE SERVICES FINANCE	5,505,744 18,003,066 32,984,176	5,150,529 18,990,243 30,159,466	5,665,582 20,625,268 17,487,066	6,232,140 22,687,794 19,235,773	6,855,354 24,956,573 21,159,350
COUNCIL CORPORATE SERVICES FINANCE TECHNICAL SERVICES	5,505,744 18,003,066 32,984,176 159,692,153	5,150,529 18,990,243 30,159,466 168,614,453	5,665,582 20,625,268 17,487,066 213,245,199	6,232,140 22,687,794 19,235,773 250,487,819	6,855,354 24,956,573 21,159,350 275,536,601
COUNCIL CORPORATE SERVICES FINANCE TECHNICAL SERVICES MUNICIPAL MANAGER	5,505,744 18,003,066 32,984,176 159,692,153 5,646,131	5,150,529 18,990,243 30,159,466 168,614,453 5,862,136	5,665,582 20,625,268 17,487,066 213,245,199 6,448,350	6,232,140 22,687,794 19,235,773 250,487,819 7,093,185	6,855,354 24,956,573 21,159,350 275,536,601 7,802,504
COUNCIL CORPORATE SERVICES FINANCE TECHNICAL SERVICES MUNICIPAL MANAGER PLANNING AND SOCIAL DEV	5,505,744 18,003,066 32,984,176 159,692,153 5,646,131 32,775,967	5,150,529 18,990,243 30,159,466 168,614,453 5,862,136 29,717,926	5,665,582 20,625,268 17,487,066 213,245,199 6,448,350 29,589,396	6,232,140 22,687,794 19,235,773 250,487,819 7,093,185 32,679,337	6,855,354 24,956,573 21,159,350 275,536,601 7,802,504 35,947,271





## PROJECTIONS OF EXPENDITURE

## Operational Expenditure per Month per Vote (2010/11)

	BUDGET 2010/11	Total	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
	COUNCIL													
1500	GENERAL	5,150,529	429,211	429,211	429,211	429,211	429,211	429,211	429,211	429,211	429,211	429,211	429,211	429,211
1520	CORPORATE SERVICES-ADMIN	18,990,243	1,582,5 20	1,582,5 20	1,582,520	1,582,5 20	1,582,520							
	FINANCE-ADMIN	30,159,466	2.513,2 89	2,513,2 89	2,513,289	2,513,2 89	2,513,289							
1570	TECHNICAL SERVICES-ADMIN	168,614,45 3	14,051, 204	14,051, 204	14,051,20 4	14,051, 204	14,051,20 4							
1590	MUNICIPAL MANAGER	5,862,136	488,511	488,511	488,511	488,511	488,511	488,511	488,511	488,511	488,511	488,511	488,511	488,511
1600	PLANNING AND SOCIAL DEVELOPMENT- ADMIN	29,717,926	2,476,4 94	2,476,4 94	2,476,494	2,476,4 94	2,476,494							
	SUB-TOTAL	258,494,75 3	21,541, 229	21,541, 229	21,541,22 9	21,541, 229	21,541,22 9							
2010	WATER: WSP	75,448,451	6,287,3 71	6,287,3 71	6,287,371	6,287,3 71	6,287,371							
	GRAND TOTAL	333,943,20 5	27,828, 600	27,828, 600	27,828,60 0	27,828, 600	27,828,60 0							

## Operational Expenditure per Month per Vote (2011/12)

BUDGET									ĺ				
2010/11	Total	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
COUNCIL													
	5,665,582	472,132	472,132	472,132	472,132	472,132	472,132	472,132	472,132	472,132	472,132	472,132	472,132
	00 005 000								, ,		, ,	, ,	
ADMIN	20,625,268	72	72	1,718,772	72	72	72	72	72	72	72	72	1,718,772
		4 457 0	4 457 0		4 457 0	4 457 0	4 457 0	4 457 0	4 457 0	4 457 0	4 457 0	4 457 0	
	17 /27 066			1 457 256									1 457 256
	17,407,000	50	30	1,457,250	30	30	50	50	50	50	36	36	1,457,256
		17 770	17 770	17 770 //3	17 770	17 770	17 770	17 770	17 770	17 770	17 770	17 770	17,770,43
	213,245,199												3
	_ : 0, _ : 0, : 00	100				1.00	1.00	1.00	1.00	1.00	1.00	1.00	
MANAGER	6,448,350	537,363	537,363	537,363	537,363	537,363	537,363	537,363	537,363	537,363	537,363	537,363	537,363
PLANNING		,		-	·								
AND SOCIAL													
DEVELOPMEN		2,465,7	2,465,7		2,465,7	2,465,7	2,465,7	2,465,7	2,465,7	2,465,7	2,465,7	2,465,7	
T-ADMIN	29,589,396	83	83	2,465,783	83	83	83	83	83	83	83	83	2,465,783
	000 000 000												24,421,73
SUB-TOTAL	293,060,860	738	738	8	738	738	738	738	738	738	738	738	8
		7 000 0	7 000 0		7 000 0	7 000 0	7 000 0	7 000 0	7.000.0	7.000.0	7,000,0	7.000.0	
MATED: MCD	06 640 075			7 000 040									7 000 040
WATER: WSP	00,042,875	40	40	1,220,240	40	40	40	40	40	40	40	40	7,220,240
		21 6/1	21 6/1	21 6/1 07	21 6/1	21 6/1	21 6/1	21 6/1	21 6/1	21 6/1	21 6/1	21 6/1	31,641,97
SRAND TOTAL	379.703.735												8
	OUNCIL ENERAL ORPORATE ERVICES- DMIN INANCE- DMIN ECHNICAL ERVICES- DMIN UNICIPAL IANAGER LANNING ND SOCIAL EVELOPMEN	OUNCIL SENERAL ORPORATE ERVICES- DMIN  INANCE- DMIN  INANCE- DMIN  17,487,066 ECHNICAL ERVICES- DMIN  213,245,199 IUNICIPAL IANAGER  LANNING ND SOCIAL EVELOPMEN -ADMIN  29,589,396  UB-TOTAL  293,060,860  VATER: WSP  86,642,875	OUNCIL SENERAL  ORPORATE ERVICES- DMIN  17,487,066  ECHNICAL ERVICES- DMIN  213,245,199  IUNICIPAL IANAGER  LANNING ND SOCIAL EVELOPMEN -ADMIN  293,060,860  24,421, 738  7,220,2 7ATER: WSP  86,642,875  472,132  1,718,7 72 1,457,2 56 17,770, 433 1	OUNCIL SENERAL  5,665,582  472,132  472,132  ORPORATE ERVICES- DMIN  20,625,268  1,718,7 72  INANCE- DMIN  17,487,066  ECHNICAL ERVICES- DMIN  213,245,199  17,770, 17,770, 17,770, 17,770, 10,000  10	OUNCIL ENERAL         5,665,582         472,132         472,132         472,132           ORPORATE ERVICES- DMIN         1,718,7 20,625,268         1,718,7 72         1,718,7 72         1,718,77           INANCE- DMIN         17,487,066         56         56         1,457,2 56         1,457,2 56         1,457,2 56         1,457,2 56         1,457,256           ECHNICAL ERVICES- DMIN         213,245,199         433         433         3           IUNICIPAL IANAGER         6,448,350         537,363         537,363         537,363           LANNING ND SOCIAL EVELOPMEN         29,589,396         83         83         2,465,7 83         24,421, 738         24,421, 738         24,421, 738         24,421, 738         24,421, 7220,2 40         7,220,2 7,220,2 40         7,220,2 7,220,240           VATER: WSP         86,642,875         40         31,641, 31,641, 31,641, 31,641, 31,641,         31,641, 31,641,         31,641, 31,641,	OUNCIL ENERAL         5,665,582         472,132	OUNCIL ENERAL         5,665,582         472,132	OUNCIL ENERAL         5,665,582         472,132	OUNCIL ENERAL         5,665,582         472,132	OUNCIL ENERAL         5,665,582         472,132	OUNCIL ENERAL         5,665,582         472,132	OUNCIL ENERAL         5,665,582         472,132	OUNCIL ENERAL 5,665,582 472,13

## Operational Expenditure per Month per Vote (2012/13)

	BUDGET													
	2010/11	Total	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
1500	COUNCIL GENERAL	6,232,140	519,345	519,345	519,345	519,345	519,345	519,345	519,345	519,345	519,345	519,345	519,345	519,345
1520	CORPORATE SERVICES- ADMIN	22,687,794	1,890,6 50	1,890,6 50	1,890,650	1,890,6 50	1,890,650							
	FINANCE- ADMIN	19,235,773	1,602,9 81	1,602,9 81	1,602,981	1,602,9 81	1,602,981							
1570	TECHNICAL SERVICES- ADMIN	250,487,819	20,873, 985	20,873, 984	20,873,98	20,873, 984	20,873,98							
1590	MUNICIPAL MANAGER	7,093,185	591,099	591,099	591,099	591,099	591,099	591,099	591,099	591,099	591,099	591,099	591,099	591,099
1600	PLANNING AND SOCIAL DEVELOPMEN T-ADMIN	32,679,337	2,723,2 78	2,723,2 78	2,723,278	2,723,2 78	2,723,278							
	SUB-TOTAL	338,416,048	28,201, 337	28,201, 337	28,201,33 7	28,201, 337	28,201,33 7							
2010	WATER: WSP	94,877,958	7,906,4 97	7,906,4 97	7,906,497	7,906,4 97	7,906,497							
	GRAND TOTAL	433,294,006	36,107, 834	36,107, 834	36,107,83 4	36,107, 834	36,107,83 4							

## **CAPITAL BUDGET 2010-2013**

	Municipal	REVISED	APPROVED	REVISED	PROPOSED	PROPOSED	PROPOSED
	wunicipai	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
MUNICIPAL FUNDED CARITAL PROCEAMAGE	A						
MUNICIPAL FUNDED CAPITAL PROGRAMMES	Area	2008/2009	2009/2010	2009/2010	2010/2011	2011/2012	2012/2013
CCC Equipment	Umzinyathi D.M.	10,000	0	0	10,000	11,000	12,10
Office equipment and Furniture	Umzinyathi D.M.	1,203,614	200,000	220,000	80,000	88,000	96,80
Fire Engine Garage			500,000	227,800			
Disaster Management Vehicle			300,000	300,000			
/ehicle - Office of the Mayor			500,000	500,000			
/ehicle - Corporate Services 1400 Bakkie			150,000	150,000			
/ehicle - Corporate Services Sedan			250,000	250,000			
/ehicles	Umzinyathi D.M.	1,900,000	0	0	1,860,000	520,000	572,0
Administration Assets		3,113,614	1,900,000	1,647,800	1,950,000	619,000	680,9
Vater & Sanitation Infrastructure Project	Umzinyathi D.M. Nguthu				0	5,620,250	5,814,6
Qhudeni Maxhili Sanitation	Municipality Msinga		16,000,000	10,690,520	4,900,000	-	
Othame Sanitation	Municipality		14,000,000	14,000,000	5,000,000		
nfrastructure Projects	Umzinyathi						
Water and Sanitation Projects	Umzinyathi						
Water and Sanitation Projects		0	30,000,000	24,690,520	9,900,000	5,620,250	5,814,6
	Mainga						
Pomeroy Complex Phase 1	Msinga Municipality		5,088,000	3,132,000	1,956,000.00		
Agricultural Implements (4 x Tractor,trailer,Ploughs)	Umzinyathi D.M.		2,400,000	2,400,000	•		
Road Maintenance Equipment (Grader)	Umzinyathi D.M.		1,200,000	1,200,000			
Renovation of Princess Magogo Building	Umzinyathi D.M.				3,376,800	3,714,480	4,085,9
Suzafe Access Road	·				2,000,000		
Halodi Community Hall					1,500,000		
Nhlonga Community Hall					1,500,000		

Qhudeni Community Hall	Nquthu Munivipality				1,500,000		
Mbhele Community Hall					1,500,000		
Mahlaba Community Hall	Matana				1,500,000		
Enkamba Community Hall 1 - Msinga	Msinga Municipality	1,200,000			1,500,000		
Nyoni Road					1,500,000		
Stradford Farm					1,000,000		
Tafamasi					1,000,000		
Enseleni Community Hall 1 - Greytown	uMvoti Municipality Msinga	1,200,000					
Msinga Poutry Pan	Municipality Two Regional	200,000					
Development of 2 Landfill sites	Sites	1,000,000	480,000	0	1,000,000		
Halodi Road		2,000,000	1,400,000	1,400,000			
Nquthu Sewer		2,000,000	2,500,000	2,500,000			
Fan Parks		1,000,000					
Community Services Infrastructure		8,600,000	13,068,000	10,632,000	20,832,800	3,714,480	4,085,92
		11,713,614	44,968,000	36,970,320	32,682,800	9,953,730	10,581,43
MUNICIPAL INFRASTRUCTURE GRANT PROGRAMMES							
Project Title		2008/2009	2009/2010	2009/2010	2010/2011	2010/2011	2010/2011
DWAF							
Rudimentary - Umzinyathi	Umzinyathi D.M.	9,500,000	11,937,340	11,937,340	10,123,429	19,884,174	19,884,174
PMU	Umzinyathi D.M.	2,500,000	-	-			
Sub Total		12,000,000	11,937,340	11,937,340	10,123,429	19,884,174	19,884,17
Ruigtefontein Settlement Sanitation			36,036	36,036			
Glenco/Sithembile Bulk Water Services Upgrade	Endumeni Municipality		3,000,000	3,000,000	9,000,000	4,000,000	4,000,000
Sub Total		-	3,036,036	3,036,036	9,000,000	4,000,000	4,000,00

Othame Sanitation	Msinga Municipality	423,561	-	-	-	_	
Pomeroy Sub-Regional Sanitation	Msinga Municipality	,	-	-	_	2,625,000	2,625,000
Pomery-Nkalane Sanitation	Msinga Municipality		-	-	11,700,000	3,150,000	3,150,000
Kwakopi-Mhangana Sanitation	Msinga Municipality		11,403,373	11,403,373	6,000,000	52,260,475	87,225,475
Mthembu West - Tugela Ferry Water	Msinga Municipality	11,986,663	9,771,231	9,771,231	-	-	,
Ngubukazi Water Scheme	Msinga Municipality	11,200,000	6,522,296	6,522,296	4,860,659	5,103,692	5,358,877
Pomeroy Sub-Regional Water Scheme	Msinga Municipality	10,708,623	0,022,200	0,022,200	-	-	0,000,011
Keates Drift Water Scheme	Msinga Municipality		-	-	_	_	
Mbono Water	Msinga Municipality	_	11,031,050	11,031,050	22,685,717	13,038,024	13,038,024
Ndaya Water	Msinga Municipality		-	-	-	10,000,024	10,000,024
Othame/Msinga Top Water	Msinga Municipality		-	-	-	3,360,000	3,360,000
Douglas Water	Msinga Municipality		-	-	400,000	2,625,000	2,625,000
Mazabeko Water	Msinga Municipality		-	-	400,000	3,675,000	3,675,000
Mzweni Water	Msinga Municipality		-	-	_	3,073,000	3,073,000
Rorkes Drift Water	Msinga Municipality		-	-		2,100,000	2,100,000
Sub Total	iviamorpanty	34,318,847	38,727,949	38,727,949	45,646,376	87,937,191	123,157,3
MUNICIPAL INFRASTRUCTURE GRANT PROGRAMMES		04,010,041	00,121,040	00,121,040	40,040,010	07,507,101	120,101,0
Project Title		2008/2009	2009/2010	2009/2010	2010/2011	2010/2011	2010/2011
Amangwe Buthanani - Isandlwana Phase 1&2 Sanitation	Nquthu Municipality	1,891,046	2,314,652	2,314,652			
KwaJama Household Sanitation	Nquthu Municipality	3,593,640	5,470,853	5,470,853	882,895		
Nondweni Town Sewage Disposal	Nquthu Municipality	-	-	-	200,000	_	
Qhudeni- Manxili Sanitation	Nquthu Municipality		-	-		9,205,350	9,205,350
Hlazakazi Water Scheme Phase 1 - Isandlwana	Nquthu Municipality	10,684,377	5,567,172	5,567,172	3,663,434	0,200,000	5,255,550

Qhudeni Water Scheme	Nquthu Municipality	12,668,064	1,023,640	1,023,640	-	-	
Ntinini Regional Water	Nquthu Municipality	,,	-	-	5,000,000	3,455,025	3,455,025
Sub Total		28,837,128	14,376,317	14,376,317	9,746,329	12,660,375	12,660,37
Mbuba-Ward 9 Sanitation	uMvoti Municipality	5,853,365	1,922,688	1,922,688	-	-	
Mbulwane/ Hlimbithwa Sanitation	uMvoti Municipality		-	-	1,050,000	1,050,000	1,050,000
Muden / Ophathe Sanitation	uMvoti Municipality		-	-	7,000,000	3,150,000	3,150,000
Muden Regional Water	uMvoti Municipality		5,500,000	5,500,000	12,000,000	11,054,273	10,799,088
Makhabeleni Sanitation	uMvoti Municipality		7,000,000	7,000,000	9,500,000	3,568,458	3,568,458
Makhabeleni Water Phase 4,5 and Bulk Upgrade	uMvoti Municipality		10,308,033	10,308,033	13,031,000	4,862,529	4,862,529
KwaSenge Sanitation	uMvoti Municipality		5,500,000	5,500,000	226,385	-	
Ophathe - Water	uMvoti Municipality	11,120,660	10,341,348	10,341,348	14,824,481	8,000,000	8,000,000
Eshane Water Supply Scheme Phase 1	uMvoti Municipality	8,500,000	11,363,289	11,363,289	-	-	-,,
Sinyambothi Water					400,000	2,100,000	2,100,000
Mbulwane/ Hlimbithwa Water	uMvoti Municipality		-	-	2,100,000	2,100,000	2,100,000
Njengabantu Water	uMvoti Municipality		-	-	-	1,575,000	1,575,000
Mbuba Water	uMvoti Municipality		-	-	-	-	
Sub Total		25,474,025	51,935,358	51,935,358	60,131,866	37,460,260	37,205,0
		25,474,025	31,933,336	51,935,356	00,131,000	37,460,260	37,203,0
TOTAL PROJECT BREAK DOWN		100,630,000	120,013,000	120,013,000	134,648,000	161,942,000	196,907,00
MIG ALLOCATION AS PER DORA		100,630,000	120,013,000	120,013,000	134,648,000	161,942,000	196,907,0
		0	0	0	0	0	
Water Projects		88,259,433	88,680,051	88,680,051	109,788,720	90,082,717	90,082,7

Sanitation Projects		12,370,567	31,332,950	31,332,950	24,859,280	71,859,283	106,824,283
		100,630,000	120,013,000	120,013,000	134,648,000	161,942,000	196,907,000
CONDITIONAL GRANTS AND PROVISIONS		2008/2009	2009/2010	2009/2010	2010/2011	2010/2011	2010/2011
Disaster relief fund	Umzinyathi D.M.	1,100,000	0	0	0	0	
Provision for Bad Debts	Umzinyathi D.M.	0	0	0	0	0	
Capital Development Fund	Umzinyathi D.M.	0	0	0	0	0	
Finance Management Grant	Umzinyathi D.M.	500,000	1,000,000	1,000,000	1,000,000	1,250,000	1,375,00
Extended Public Works					3,129,000		
MSIG	Umzinyathi D.M.	735,000	735,000	735,000	750,000	790,000	1,000,00
Water Services Operational Subsidies	Umzinyathi D.M.	846,000	658,000	658,000	0	0	
Backlogs in Water, Sanitation Clinics - In Direct	Umzinyathi D.M.	5,561,000	9,602,000	9,602,000	0	0	
Regional Bulk Infrastructurte - Greytown	Umzinyathi D.M.	0	11,250,000	11,250,000	12,450,000	40,787,000	42,013,00
Provincial : Strategict Support Grant	Umzinyathi D.M.	610,000	388,000	388,000	417,000	0	
Provincial: Spacial Development	Umzinyathi D.M.	450,000	0	0	0	0	
Provincil Development Administration	Umzinyathi D.M.	250,000	0	0	0	0	
Proivincial: Municipal Information Services	Umzinyathi D.M.	250,000	250,000	250,000	0	0	
Centre Management Support	Umzinyathi D.M.	0	500,000	500,000	0	0	
Provincial: Local Economic Development Catalys	Umzinyathi D.M.	2,000,000	2,300,000	2,300,000	2,000,000	0	
Provincial Library Services	Umzinyathi D.M.	500,000	0	0	0	0	
Provincial : Infrustructure - Small Town	Umzinyathi D.M.	1,400,000	3,750,000	3,750,000	0	0	
PROVINCIAL INFRASTRUCTURE			981,000	981,000			
		14,202,000	31,414,000	31,414,000	19,746,000	42,827,000	44,388,00
TOTAL CARIENT EVENUETURE AND CONDITION	400 545 044	400 005 000	400 00= 000	407.070.000	044 700 700	054 050 46	
TOTAL CAPITAL EXPENDITURE AND CONDITIONA	L GRANTS	126,545,614	196,395,000	188,397,320	187,076,800	214,722,730	251,876,43
TOTAL CAPITAL BUDGET AS PER CONSOLIDATED BUDGET		126,545,613.90	196,395,000.44	188,397,320.44	187,076,800.00	214,722,730.00	251,876,436.
			•	•	•	•	
		-	0	0	0	. 0	
Variance original capital budget and revised 7,997,679.99							

#### 13. CONCLUSION

The SDBIP brings together a number of strategic plans and documents to give high level analysis of key deliverables against which there is assigned accountability and responsibility.

The SDBIP provides a basis for performance appraisal for the municipality as a whole, for departments and for senior managers. It also provides staff with a clear sense of purpose of the corporate goals.